Terms of Reference for the EUROSAI Project Group for Drafting the EUROSAI Strategic Plan (ESP) for 2024-2030


1.1 Name of the Project Group
Drafting the EUROSAI Strategic Plan for 2024-2030.

1.2 Background and Objectives of the Project Group
In accordance with art. 34 g to EUROSAI General Procedures for the ESP 2017-2024, the incoming Presidency is responsible for leading the PG for drafting the new ESP.

1.3 Link with EUROSAI Strategic Plan

1.3.1. Strategic Goal / portfolio to which is linked:
Overall Governance and Culture Portfolio.

1.3.2. No duplication or overlaps with other activities of the EUROSAI Strategic Plan
Neither duplication nor overlaps have been identified.

2. Structural provisions

2.1 Lead SAI(s):
The State Comptroller and Ombudsman of Israel (SAI Israel).

2.2 Contact person(s):
Ms. Sara Shaul - Head of International Relations.
2.3 Participants

Taking into account the nature of the project as an ad-hoc governance project participation in the PG will required in view of the key role played in EUROSAI and also of previous experience in drafting EUROSAI strategy.

In this sense, the PG will be composed of the following members who have already confirmed their participation -

Leader - SAI of Israel (as incoming Presidency)

Members-
- SAI Czech Republic (as Presidency and chair of the Coordination Team)
- SAI Spain (as Secretariat, GB portfolio holder and former member of the Task Force (TG) on Strategy)
- SAI Lithuania (as co-leader of SG1 and a chair of the TFMA)
- SAI Germany (as co-leader of SG1- non-GB member)
- SAI Poland (as co-leader of SG2 and chair of the WGEA)
- SAI Sweden (as co-leader of SG2- non-GB member)
- SAI Turkey (as outgoing Presidency and former member of the TG on Strategy)
- SAI UK (as GB portfolio holder on Emerging Issues and Forward Thinking and former member of the TG on Strategy)
- SAI Latvia (as GB portfolio holder on relations with non-SAI stakeholders)
- SAI Portugal (as former Presidency and chair of the TG on Strategy)
- SAI Hungary (as former chair of Goal Team 1 and PG leader)
Additional member SAIs might be invited to join the PG the weeks following the ToR's approval and other experts (for instance INTOSAI secretariat, IDI) will be invited to contribute with their expertise to the work of this PG.

3. **Technical and procedural provisions**

3.1 **Intended Results:**

The PG aims to draft the new EUROSAI Strategic Plan 2024-2030, that will be the foundation of the future activity of EUROSAI for that period and the General Procedures required for its implementation.

Following the necessary consultation rounds, the draft of the ESP 2024-2030 will be presented to the Governing Board at its meeting immediately prior to the XII Congress in 2024, for the GB to support it and its submission to the Congress’ consideration and approval. The General Procedures for the implementation of the ESP 2024-2030 will be submitted to the GB’s approval at the meeting to be held immediately after that Congress.

3.2 **Benefits to EUROSAI Membership:**

Establishing a new strategic plan is an important step in setting the basis for the activity of EUROSAI, in line with EUROSAI’s vision, defining shared goals and missions. The plan will outline principles for the actions of EUROSAI as an organization and of each SAI member.

3.3 **Duration & Key Milestones:**

Duration: July 2021 - June 2024 (XII Congress)

Key milestones*:

- Kick-off meeting of the PG (October 2021).
• Getting involved invited experts and gather input (surveys, interviews, etc.) from EUROSAI key actors, members and external stakeholders to understand existing strengths, weaknesses, challenges, opportunities, and emerging issues (Internal Scan and External Scan) - with the aim of drafting the new ESPAND ITS General Procedures (October 2021-2023).

• Approval of the draft of the ESP and discussion on the General Procedures (at the 2023 GB meeting).

• Consultation regarding the draft of the ESP to be distributed to all members for comments (once approved by the GB).

• Approval of the ESP for 2024-2030 (XII Congress, June 2024) and the General Procedures for the implementation of the ESP 2024-2030 (at the GB meeting to be held the following day of the XII Congress).

*The PG will hold VC discussions every few months in order to monitor the progress and ensure the fulfilment of the mission.

3.4 Working Methods:

The PG will mostly work with all members remotely (video or phone conferencing). In-person meetings will be held if deemed necessary. Wide consultation of the draft documents will be ensured. The PG will perform an internal scan, in order to identify EUROSAI's needs and challenges (SWOT analysis included) and gather feedback on key issues related to the future strategy. An external scan will also be conducted to learn about EUROSAI's interfaces with main stakeholders and map the challenges and needs in this area. Surveys, interviews, and discussions will be the main working methods of the PG who will ensure wide consultation of the key draft documents.

3.5 Necessary Resources:

The participating SAIs will bear their own costs related to their involvement in the PG. If face-to-face meetings are needed and possible, arrangements to minimize the
related costs will be made (e.g., scheduling the meetings together with other meetings where most PG members will attend, venue with direct flight connections, efficient agenda...)

3.6. Reference documents and materials:
- EUROSAI Strategic Plan 2017-2024
- General Procedures for the ESP 2017-2024
- EUROSAI Strategic Plan for 2011-2017
- INTOSAI Strategic Plans (2017-2022 and 2023-2028)
- IDI Strategic Plan 2019-2023 and Operational Plan
- IDI SAI Strategic Management Handbook
- INTOSAI Framework for regional professionalism

Lead SAI of the project group (Israel) will report frequently on progress and results at the forthcoming and future GB meetings and will hold consultations with the GB where required. As part of its role, the leader of the PG will prepare a report, containing an overview of the process, timelines, methods and steps in order to achieve transparency and reflect on the process to the GB members and to all SAIs.