

EUROSAI Strategic Plan 2011-2017

**GOAL TEAM 4's** 

Annual Report to EUROSAI Governing Board (2015-2016)

26 May 2016

# The Netherlands Goal Team Members: Turkey, Incoming EUROSAI Presidency Portugal, Outgoing EUROSAI Presidency Spain, EUROSAI Secretariat Hungary, Chair of Goal Team 1 Germany, Chair of Goal Team 2 Czech Republic, Chair of Goal Team 3 Invited Experts: Poland United Kingdom

**INTOSAI Planning Director** 

Date of approval by Goal Team: 26-05-2016

Date of submission/circulation: 13-06-2016

### **EUROSAI Goal Team 4's 5<sup>th</sup> Report**

Reporting period: April 2015 – May 2016

#### I. EXECUTIVE SUMMARY

#### **Strategic Goal**

#### 4: GOVERNANCE AND COMMUNICATION

Manage EUROSAI in accordance with the principles of good governance and effective communication.

#### GT 4 Task Groups (TG):

- **I. Task Group on Strategy**: Presidency, Secretary General, Turkey, Portugal, invited GT4 experts (INTOSAI Director Strategic Planning and United Kingdom) with the involvement of a wider group of SAI colleagues and other stakeholders;
- **II. Task Group on Sustainability**: Presidency, Secretary General, Turkey and chair of Goal Team 3 (the Czech Republic);
- **III. Task Group on Training issues**: chair of Goal Team 3 (the Czech Republic), Secretary General, chair of Goal Team 2 (Germany) and Portugal;
- **IV. Task Group on Communication**: Presidency, Secretary General, chair of Goal Team 1 (Hungary) and chair of Goal Team 3 (the Czech Republic).

#### Main results achieved

- A report on phase I of the independent evaluation of the governance and modus operandi of EUROSAI has been delivered to the Governing Board. The report consists of an external scan of similar organisations and an analysis of the self-assessment.
- A preliminary draft of the EUROSAI Strategic Plan 2017 2023 has been delivered to the Governing Board.
- A proposal with recommendations on the EUROSAI Magazine's improvement and promotion, based on the results of a survey, has been delivered to the Governing Board.
- 2<sup>nd</sup> report on the testing of the collaboration platform by GT4 has been delivered to the Governing Board.
- List of EUROSAI experts has been enlarged and a consolidated report on training events held was prepared and presented to the Governing Board.
- A fact sheet with basic information about organising training events (including financial

- issues) has been published.
- An overall report on the financial requests from the EUROSAI budget was submitted to the Secretariat.
- A proposal for financing projects from the EUROSAI Welfare Fund was submitted to the Governing Board.
- Criteria for assessing financial requests were developed and the EUROSAI Financial Rules have been amended accordingly and submitted to the Governing Board for approval.

#### **Conclusions/Outlook**

In the next reporting period GT4 will focus on achieving:

- A final report on the testing of a collaboration platform.
- Continue to focus on solutions for the EUROSAI organisation to work more effective, using e-meetings and e-learning.
- Conducting Phase II of the independent evaluation, based on a concept note, once approved by the Governing Board.
- Further development of the EUROSAI Strategic Plan 2017 2023 and revision of the EUROSAI regulations if needed.
- GT4 will publish more news on the EUROSAI website on issues of interest (permanent).
- Final articulation of the databases on the EUROSAI website.
- Implement the new concept of the EUROSAI Magazine.

GT4 will continue to identify and consider horizontal issues as they arise.

#### Decisions required from the GB

The following documents are submitted to the Governing Board for exchange of opinions and approval/acknowledgment:

- GT4 annual report and GT4 operational plan update (for acknowledgment).
- Overall Progress Report on the implementation of the EUROSAI Strategic Plan (for acknowledgment).
- Provisional report on phase I of the independent evaluation of EUROSAI (for discussion).
- Proposal (concept note) for phase II of the independent evaluation (for approval).
- Discussion paper for the EUROSAI Strategic Plan 2017 2023 (for discussion).
- Proposal with recommendations on the EUROSAI Magazine's improvement and promotion (for approval).
- Report on the testing of a collaboration platform (for acknowledgement).
- Recommendations on financial requests (for approval).
- EUROSAI Financial Rules amendments (for approval).
- Options for use of the EUROSAI Welfare fund (for approval).

# **II. Progress Report**

Key activities			a. TASKS				b. PROGRESS		
/projects	Scheduled tasks for the reporting period		netable planned) (8)	Delivered by (9)	Observations 1 (10)	Results and outcomes achieved (11)		Overall status of the key activity/project	Observations 2 (13)
(0)	(7)	From To (MM/YY) (MM/YY)			In former years		In the current - reporting period	(12)	( = /
4.1.1 Agree on planning and reporting requirements and contents to provide a sound basis for activities 4.1.2. – 4.1.6.	Tasks executed as p	sks executed as planned			100%	- PMRR were approved  - Draft proposal on the EUROSAI Strategic Plan mid- term review procedure agreed by GT4 Members and sent to GB for approval			
4.1.2 Liaise with Goal Teams in agreeing ToR and operational plans	Tasks executed as planned			100%	- Guidance for GTs' OP and ToR was issued - Support to GT's ToR and OP was provided and agreement on final drafts was reached - GT1-3 and GT4 agreed on OP's updates				

4.1.3 Analyse reports for Goals 1, 2, 3, 4 ()			- Guidance to assist GTs in their first reporting exercise was issued -1st overall progress report on the ESP implementation presented to GB	5 <sup>th</sup> overall progress report prepared for GB	
	Tasks executed as planned	100%	2nd overall progress report on the ESP implementation presented to GB  -3st overall progress report on the ESP implementation presented to GB (mid term review report)  - Material conclusions have been drawn from analysis of reports.  - 4 <sup>nd</sup> overall progress report on the ESP implementation prepared		

Key activities		а.	TASKS				b. PROGRESS		
/projects				Delivered by (9)	Observations 1 (10)	Results and outcomes (11)	achieved	Overall status of the key activity/project	Observations 2
ν,		From (MM/YY)	To (MM/YY)			In former years	In the current reporting period	(12)	
4.1.4 Identify value and benefits of interaction within INTOSAI	% Tasks executed as planned	1			100%	Liaison with INTOSAI – Donor Cooperation by the EUROSAI Secretariat and GT4 Chair identified opportunities and benefits of interaction.  Punctual opportunities identified	Secretariat participated in the Task Force on redrafting the INTOSAI Statutes (including a 1 <sup>st</sup> meeting in China)  In the draft INTOSAI Statutes EUROSAI has been identified as an independent partner of INTOSAI		ongoing

Implementation s	strategy (SP):										
Vov ostivitios			a. TASKS			b. PROGRESS					
Key activities /projects  (6)	Scheduled tasks for the reporting period	Timetable (as planned) (8)		Delivered by (9)	Observations 1 (10)	Results and outc		Overall status of the key activity/project	Observations 2 (13)		
(-)	.,	From To (MM/YY)		, ,		In former years	In the current reporting period	(12)			
4.1.5. Support the GB in promoting and developing cooperation with external partners	% Tasks executed as planned					Joint conferences with:  - OLACEFS with the themes 'good governance' and 'cooperative audits' (June 2015, Quito, Ecuador)  - ARABOSAI with the theme 'The role of SAIs in the oversight of government bailout plans' (December 2015, Doha, Qatar)		ongoing			
4.1.6. In the area of training	% Tasks executed as planned	i			100%	- Financial applications requiring EUROSAI funding reviewed and submitted to GB approval - Information about training events from GTs, WGs/TFs was collected  Item of EUROSAI website created - Summary of training events carried out	- A consolidated report on training events was drafted and included in the GT4 progress report presented to GB - A fact sheet with basic information about organising training events (including financial issues) has been published - Interactive evaluation		ongoing		

		training events updated	Lime survey format
		-Training section updated	prepared and used
		<b>6</b>	-Training section of the
			EUROSAI website was
			updated
			- Database of training
			events and List of EUROSAI
			training experts were
			updated

Implementation strategy (SP):										
Key activities			a. TASKS			b. PRO	GRESS			
/projects	Scheduled tasks for the	Timetable	e Delivere	Observations 1	Results and outcomes achieved		Overall status	Observations 2		
	reporting period	(as planne	d) by	(10)	(11)		of the key	(13)		
(6)	(7)	(8)	(9)				activity/project			
		From	То		In former years	In the current	(12)			
		(MM/YY) (M	IM/YY)			reporting period				

4.1.7 Identify and address systemic (horizontal) issues	% Tasks executed as planned	All TGs	100%	- List of cross cutting issues was identified  - Cross cutting issues began to be addressed:  - Website related issues surveyed and addressed in the new website proposal  - coordination of GT1-4'ssurveysagreed  - EUROSAI funding rules to be revised  - external cooperation activities discussed and proposals being prepared  - Training and  sustainability issues to be dealt with by GT4 task	- List of cross cutting issues updated  - Updated list and analysis included in overall strategy report on systemic or recurring patterns, impacting effective delivery of SP	ongoing

Implementation strategy (SP):4.2 Strengthen EUROSAI's capacity to achieve its strategic goals											
Key activities		a. T	ASKS	b. PROGRESS							
/projects	Scheduled tasks for the reporting period (7)	Timetable (as planned) (8)	Delivered by (9)	Results and outcomes achieved (11)	Overall status of the key	Observations 2 (13)					

(6)		From (MM/YY)	To (MM/YY)			In former years	In the current reporting period	activity/project (12)	
4.1.8 Evaluation of the governance and modus operandi of EUROSAI in two phases	% Tasks executed as planned			TG1	50%	GT 4 proposal to the GB for approval	Report on Phase I is not yet ready for approval  Concept note for Phase II of the independent evaluation presented to the GB	0	
4.2.1 Strengthen EUROSAI's capacity to achieve its strategic goals (cf. 4.1.4)	% Tasks executed as planned				100%	-Report and proposals made to GB reflecting the analyses of annual progress reports from GTRequirements for the next ESP mid-term evaluation identified -Report and proposals made to GB reflecting the analyses of annual progress reports from GT.	Participation of Secretariat an Presidency in IDI seminar on Strategic planning development		
4.2.2. Coordinate the preparation of the new EUROSAI strategy 2017 onwards	% Tasks executed as planned			TG1	50%	1st report (roadmap) agreed by GB	Preliminary draft report is not yet ready for approval	<u> </u>	

4.2.3. Strengthen EUROSAI's financial situation	% Tasks executed as planned		100%	-Funding principles and procedures of EUROSAI discussed by GT4 EUROSAI financial rules agreed by GT4 and submitted to GB -Financial applications submitted to Governing Board	-Financial applications submitted to Governing Board - options presented to the Governing Board for use of the EUROSAI welfare fund	
4.2.5 Support the EUROSAI Secretariat resourcing	% Tasks executed as planned	Poland		- Work on different scenarios to support the Secretariat, e.g. with secondments		

Implementation	Implementation strategy (SP):											
Key activities			a. TAS	SKS	b. PROGRESS							
/projects	Scheduled tasks for the Timetable Delivered Observations 1 Results and outcomes achieved						Overall	Observations 2				
	reporting period	(as plan	ned)	by	(10)		(11)	status of	(13)			
(6)	(7)	(8)		(9)				the key				
		From	То			In former years	In the current reporting	activity/p				
		(MM/YY)	(MM/YY)				period	roject				
								(12)				

4.3.2 Develop and put into place a EUROSAI internal and external communication policy				- Main assumptions of EUROSAI communication policy were drafted - Main internal communication areas to be improved were identified-	Proposal for a pilot with using blackboard as an online learning and communication tool	
	% Tasks executed as planned	TG IV	100%	-EUROSAI communication policy drafted and submitted to the GB and approved by the IX Congress - Agreement reached on the electronic collaboration platform to be used		
				1 <sup>st</sup> report on the testing of the online communication platform		
4.3.5. Evaluate and update EUROSAI related Websites	% Tasks executed as planned		100%	-The needs, preferences and expectations of EUROSAI Members, Working Groups, Task Forces and Goal Teams towards the EUROSAI website have been surveyed and identified; - Changes in the current website have been introduced; - A mock up to redesign the EUROSAI website has been prepared and submitted to GB; - A new Content Management concept is being proposed.	A database of audits and products has been launched on the EUROSAI website.  An electronic template for contributing to the database of audits has been implemented.	
				- New website		

		implemented		
		-Articles about EUROSAI		
		prepared and published		
		in official EUROSAI		
		languages (German,		
		English, Spanish, French,		
		Russian) on Wikipedia		

Implementation strategy (SP):									
Key activities	a. TASKS				b. PROGRESS				
/projects			etable anned) 8)	Delivered by (9)	Observations 1 (10)	Results and outcomes achieved (11)		Overall status of the key	Observations 2 (13)
, ,	` '	From (MM/YY)	To (MM/YY)	` '		In former years	In the current reporting period	activity/p roject (12)	
	Tasks rescheduled to 2015-2016						Report on the use of the		
4.3.6. Promote the use of EUROSAI publications and EUROSAI related websites	4.3.4.2.Assess how well the targets groups are reached and goals accomplished, develop recommendations on the EUROSAI Magazine's improvement and promotion	1/15	6/17	TG IV			EUROSAI Magazine, including recommendations, presented to the Governing Board		
4.3.7 Based on the reports							Inspired by Young EUROSAI IDI has		
prepared under							initiated a leadership		

4.1.4 identify		development	
potential for		programme	
reverse-benefit			
to wider SAI		The EUROSAI Secretariat	
communities (i.e.		and Presidency are	
where EUROSAI		closely involved in the	
can take a lead		preparations of INCOSAI XXII in Abu Dhabi, as	
and where		INCOSAI takes a more	
EUROSAI		regional approach to the	
products and		themes.	
activities can be			
promoted within			
INTOSAI or in			
other forms, such			
as executive			
summaries of			
EUROSAI			
documents for			
the INTOSAI			
Website)			
4.3.8. Encourage			
the organisation			
of EUROSAI			
events in a		GT4 conducts at least	
sustainable way		two meetings annually	
		by videoconference.	
		The Taskforce on Audit	
		& Ethics has organised a	
		series of E-seminars.	

#### **Cross-cutting information:**

#### **Training events:**

- GT4/Task Group on Training issues has collected information on training events conducted in EUROSAI, as planned in its OP. The specific report is attached in annex.
- A fact sheet with basic information about organising training events (including financial issues) has been published.
- Interactive evaluation forms for training events in Lime survey format prepared and used.
- List of EUROSAI experts has been updated.

# Impact of the conclusions and recommendations of the IXth EUROSAI Congress in GTs Operational Plans update:

- Culture and leadership: An independent evaluation on the governance and modus operandi of EUROSAI is currently being conducted.
- Culture and leadership: The EUROSAI Governing Board will discuss at its 44<sup>th</sup> meeting the expectations and role of the Governing Board
- Cooperative audit activities have been investigated on health care, extractive industries and open data, activities for GT3 and GT1 together with WGIT (open data).
- Delivering the message: this is an activity included in the GT1 Operation Plan.
- Open data: EUROSAI facilitates a discussion on the opportunities and consequences for SAIs of open data; a EUROSAI wide seminar was conducted in November 2015 in Amsterdam. This is a GT1 activity, with the professional support of EUROSAI ITWG, and supported by the Presidency.

#### **Surveys:**

- A survey on the use of the EUROSAI Magazine has been conducted. The report, including recommendations is presented to the Governing Board.
- A self assessment survey has been conducted. A provisional report is presented to the Governing Board.
- A survey tool for the EUROSAI website has been selected. The tool, Limesurvey, has been used for the survey on the EUROSAI Magazine, the Self-assessment survey, the survey on the ARABOSAI-EUROSAI conference of December 2015 in Qatar and for creating evaluation forms for training events.

#### **Funding from the EUROSAI Budget:**

- The Secretariat continues to observe that there is a low percentage of SAIs that apply for funding in recent years. It investigated the reasons behind this last year. The main explanation is that SAIs usually use their own facilities, so the costs they incur in are hospitability expenses (not covered by the EUROSAI budget) and if they have other expenses they are usually too modest to undertake the effort to request and justify fund transfers
- At the Secretariat's request, GTs agreed on common criteria for assessing financial requests from the EUROSAI budget. The EUROSAI Financial Rules were amended accordingly.

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- Information on the funds available in the Welfare Fund and on possible projects expected to be in need of funding were presented to the Governing Board.

#### Use of the EUROSAI website:

- The website was again increasingly used to update published information (e.g. lists of surveys and training events, Summaries of Agreements of GT4's meetings, Operational Plans, etc.). It was also used as the main information source of EUROSAI's documents (ESP, Statutes, etc.) and to follow other GT's activities' results.
- The database of audits has been implemented by GT3 and the Secretariat. A template to contribute to the database was launched. The database of audits consists now of nearly 700 audits from EUROSAI members and it continues to grow. So far, 19 members have contributed.
- The database of products has been introduced by GT3 and the Secretariat and consists now of 200 items.
- Amendments to the databases were contracted to improve searches and the process of filling in the audit template.

#### Interaction with INTOSAI groups:

- Permanent liaison with INTOSAI Director of Strategic Planning and Secretariat, mainly in planning and reporting issues and in the website and communication issues.
- The EUROSAI Secretariat and Presidency are closely involved in the preparations of INCOSAI XXII in Abu Dhabi, as INCOSAI takes a more regional approach to the themes. The Secretariat participated in a preparatory meeting for INCOSAI in November 2015.

The EUROSAI Secretariat and the Chair of GT1 participated in a workshop on the competency framework (certification of auditors) by the INTOSAI CBC, in Oslo in June 2015.

The EUROSAI Secretariat participated in the 2015 INTOSAI CBC meeting, together with the Chair of GT1 and in the INTOSAI Donors meeting in October 2015.

- The EUROSAI Secretariat participated in the 67<sup>th</sup> INTOSAI Governing Board meeting and in the Task Force on the INTOSAI Statutes, which met in China in March 2016.
- Other interactions arise where cooperation issues are at stake (in 2015 for example with IDI, ARABOSAI and OLACEFS).
- GT4 channels interactions to the most appropriate team.

#### **EUROSAI** publications:

- Contributions were given for EUROSAI Magazine, issue no. 21, which included a special section on the 25<sup>th</sup> anniversary of EUROSAI.

#### Sustainability initiatives:

- GT4 has worked essentially through e-mail, mainly within task groups.
- GT4 publications shall continue to be delivered electronically.
- GT4 conducts at least two meetings per year by videoconference.

#### Suggestions to improve the implementation of the EUROSAI Strategic Plan (25):

- GT4 shall conduct a lively, informal and continuous discussion with the other GT to identify all relevant aspects deemed necessary to improve the implementation of the

updated EUROSAI Strategic Plan.

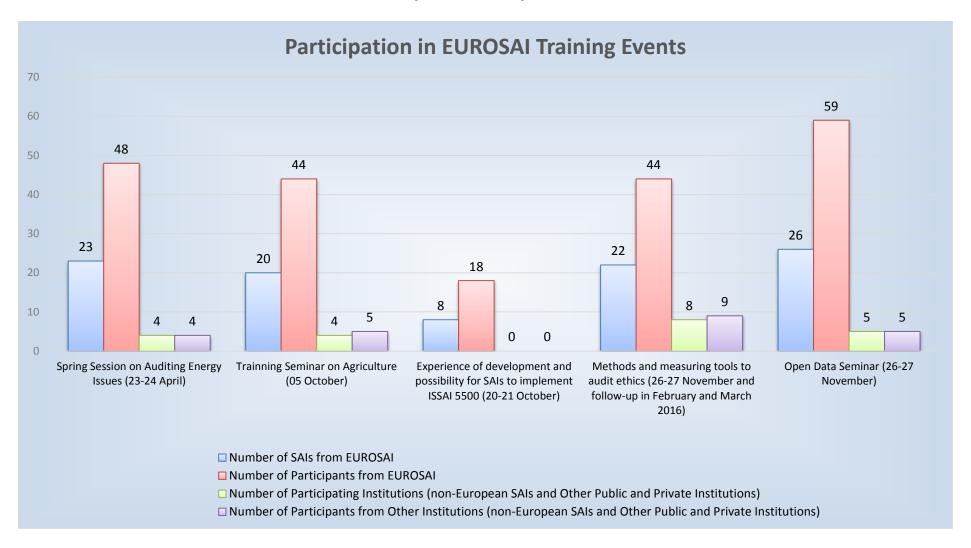
#### **EUROSAI Strategic Plan 2017-2023**

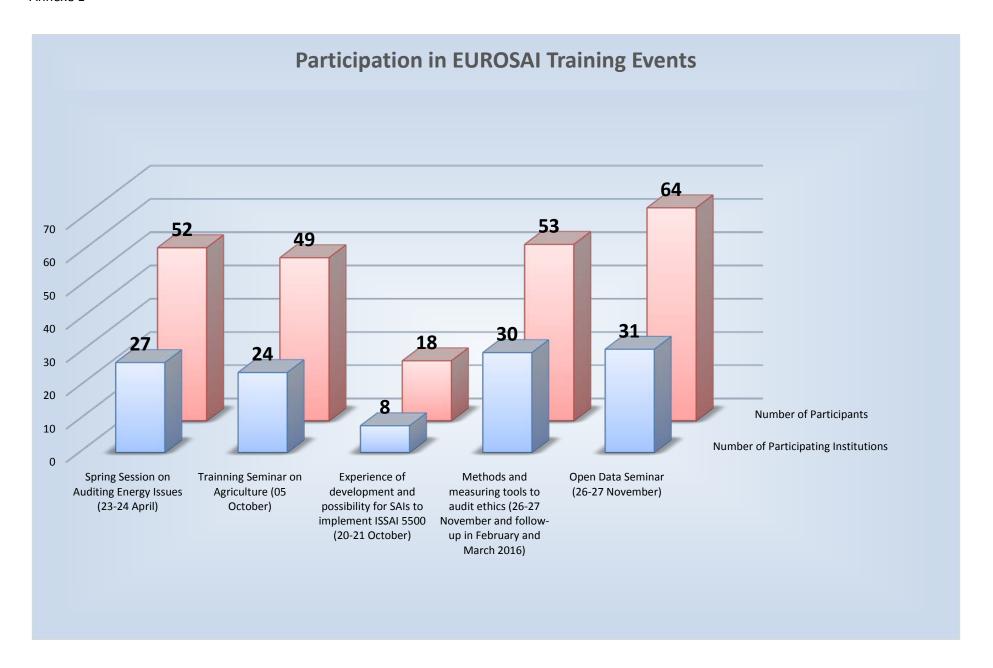
- GT4 will continue to draft the next Strategic Plan. The results of the self-assessment will be taken into account as stated in the concept note of the Independent Evaluation, as well as the GT1 analysis of the IDI Global Survey (2013).

Date: 26-05-2016

Contact person (Country/Name): The Netherlands/ Hayo van der Wal

# Report on feedback and follow-up of EUROSAI training events organised in reporting period 01/2015 - 01/2016





#### Annexe 1

Goal Team 3 - Knowledge Sharing is in charge of encouraging cooperation and exchange of experience among EUROSAI Members, within INTOSAI and with external partners. In order to strengthen the area of training, the members of GT3 cooperate closely with GT4 Task Group on Training Issues to make training more effective.

o For supporting the organisation of training events a Fact sheet was created that informs potential hosts and organisers about organisation, topics, support tools and financing of EUROSAI training events. The document was circulated among EUROSAI members and was posted on EUROSAI website in the section training.



- o Potential organisers and hosts can also find Guidance for organising training events on the EUROSAI website that is regularly completed and updated.
- o In the year 2015, interactive evaluation forms for contributors and participants were created in the LimeSurvey programme that will significantly help organisers and hosts with the evaluation of training events. Evaluation will be made automatically in the programme after the participants filled in the forms.



From January 2015 to January 2016, 5 training events were organised and evaluated by Working Group on Environmental Auditing (2), Working Group on the Audit of Funds Allocated to Disasters and Catastrophes (1), Task Force Audit & Ethics (1 seminar and its follow-up in the IDI platform) and Goal Team 1 (GT1).

These training events were attended by 236 participants in total. 213 participants were from 42 EUROSAI SAIs and European Court of Auditors. The training events in the year 2015 were hosted by SAIs of Estonia (1), Turkey (2), Malta (1) and the Netherlands (1). E-seminar (follow-up of the TFA&E seminar) was hosted by the IDI platform.

Three events were supported from the EUROSAI budget with the sum of € 14.140, the amount finally used was € 6.950,26.

#### I. Training events organised by EUROSAI Working Groups/Task Forces

Working Group on Environmental Auditing organised two seminars that were attended by 101 participants, 92 participants were from EUROSAI SAIs.



#### **Spring Session on Auditing Energy Issues**

The seminar was organised by SAI of Estonia under the umbrella of the Working Group on Environmental Auditing on 23-24 April in Tallinn and was dedicated to one of the most audited topics within the EUROSAI community – energy issues. It was focused on three main aspects of the energy field – energy efficiency, savings and renewable energy. The energy issues were addressed by key note speeches, various SAI presentations and group discussions. As a result, a few potential energy related fields of interest were identified, that SAIs might consider cooperating on. Such topics include the EU 2020 energy goals, energy efficiency in public sector, energy security, EU common electricity market, energy innovation, etc.

#### Training Seminar on Auditing Environmental Impacts of Agriculture

The seminar was organised as a one day training event before the annual meeting of the EUROSAI Working Group on Environmental Auditing on 5 October in St. Julian's, Malta and was focused on Auditing Environmental Impacts of Agriculture. There were three key note speeches delivered at the training seminar. The key note presentations were complemented by three group work assignments and three SAI presentations. The objective of the training seminar was to: provide an overview of the range of environmental problems caused by agriculture and to introduce the measures for reducing

#### Annexe 1

environmental impacts of agricultural practices; the range of agricultural subsidies and discuss their impact on environment and introduce the audit experience in the EUROSAI region.

Working Group on the Audit of Funds Allocated to Disasters and Catastrophes organised one seminar that was attended by 18 participants from EUROSAI SAIs.



# Experience of development and possibility for Supreme Audit Institutions to implement international standards ISSAI 5500 series - Guidelines on Audit of Disaster-related Aid

The Working Group on the Audit of Funds Allocated to Disasters and Catastrophes organised the seminar on 20-21 October in Ankara, Turkey. The objectives of the seminar were: acquaintance with content and peculiarities of 5500 series of ISSAIs "Guidelines on Audit of Disaster-related Aid"; acquaintance with experience and problems of methodology development in the sphere of catastrophes; discussion with participants of possibilities for application of the abovementioned standards in SAIs' practice, as well as problems, which can hamper their usage; sharing experience on possible ways of application/implementation of the indicated standards by SAIs and sharing experience on conducting parallel/coordinated audits, including difficulties and problems, facing their coordinators and participants.

Training event organised by Task Force Audit & Ethics was attended by 53 participants, 44 participants were from EUROSAI SAIs.



#### Methods and measuring tools to audit ethics

The seminar was hosted and financed by the SAI of Turkey and organised under the umbrella of the Task Force for Audit & Ethics on 26-27 November 2015 in Ankara, Turkey. As some speakers and participants could not attend the seminar, and in order to utilise all the work that had been already done, a follow-up electronic seminar was organised via the IDI platform, between February and March 2016. This e-seminar counted with 53 participants, and had a very positive evaluation. The aim of the seminar and correspondent follow-up was exploring and discussing the available methods and measuring tools for auditing ethic related issues, in order to prepare the possible guidance on this matter by exchanging and comparing SAIs' experiences. The seminar was mainly targeted for SAIs' staff responsible for developing methodologies and/or conducting audits view, approaching and experiences.

II. Training events organised by EUROSAI Goal Teams

Training event organised by GT1 was attended by 64 participants, 59 participants were from EUROSAI SAIs





#### **Open Data Seminar**

The seminar was hosted and organised by SAI of the Netherlands on 26-27 November in the Haag under the umbrella of GT1. The two goals of that seminar were to provide a platform for subject matter experts to exchange views and share insights on the use of foresight and data analytics in government accountability and to provide an opportunity for practitioners of government foresight and data analytics to create a collaborative network with and among SAIs. The majority of participants are willing to continue activities on Open Data within the EUROSAI community. Four main conclusions were formulated and followed by two propositions. One of the conclusions is for SAIs to lead by example, to audit the state of open data in your relevant countries, to use open data in audits and a window of opportunity for future steps.



# List of EUROSAI Training Events 2016 – 2017

WG/TF/ GT/SAI	Topic	Date	Place
Task Force	E-seminar on Methods	29 January-17	e-learning (IDI
Audit & Ethics	and Tools to Audit Ethics	March 2016	platform)
	(follow-up of the TFA&E		
	seminar held in Turkey in		
	autumn 2015)		
WGD&C	Seminar "Practical	6 April 2016	Azerbaijan, Baku
	implementation of ISSAIs	(within WG	
	5500-5599 "Guidelines on	meeting)	
	Audit disaster-related aid:		
	risks of fraud and		
	corruption, using new		
	methods of data		
	acquisition"		
WGEA	Spring session of the	27-28 April	Estonia, Tallinn
	EUROSAI Working Group	2016	
	on Environmental		
	Auditing (WGEA) on		
	Recycling		
Task Force	Conference on the	14-15	Hungary,
Audit &	importance of ethics and	September	Budapest
Ethics/GT1	integrity for SAIs	2016	
Lithuania/GT1	Seminar on Municipality	20-21	Lithuania, Vilnius
	Audit "Ground-breaking	September	
	analysis in auditing	2016	
	municipalities – timely		
	audit impact"		
WGEA	Training seminar on	26 September	FYROM, Skopje
	auditing sustainable	2016	
	development		

#### Annexe 1

GT2 & 3	Seminar on Implementation of ISSAI 300 – Basic principles of	Activity to be organised on 5-6 April	Slovakia, Bratislava
	Performance Audit –	2017	
	Experience and Good		
	Practice		
GT2/Belgium	EUROSAI-ECIIA Joint	Activity	Brussels,
	seminar on relations SAIs	planned to be	Belgium
	<ul> <li>internal auditors in</li> </ul>	organised in	
	public sector	spring 2017	
Czech	Seminar on cooperative	Activity to be	Czech Republic
Republic/GT3	activities	organised in	
		spring/summer	
		2017	