

CONSOLIDATED ANNUAL PROGRESS REPORT OF THE STRATEGIC GOALS

EXECUTIVE SUMMARY

Introduction

This annual report is prepared by the Coordination Team through consolidating the individual annual progress reports of the Strategic Goals set in the EUROSAI Strategic Plan 2017-2024. The individual annual progress reports, enclosed in the Annex, reflect the overall performance of the respective goals, including information on the respective Project Groups' performance and those activities of the WGs and TFs that fall under the respective Strategic Goals. Based on the information gathered, this report constitutively aims to reflect overall performance of the Strategic Goals for the period of 2022-2023, together with cross-cutting issues, planned future work, expectations towards the EUROSAI Governing Board and the EUROSAI Community and issues to be addressed by the GB.

Main Results and Outcomes Achieved

In the reporting period 2022-2023, the Strategic Goals have reached the main following results and outcomes.

Strategic Goal 1: Supporting effective, innovative and relevant audits by promoting and brokering professional cooperation (SAI Lithuania & SAI Germany)

- Project Group on Benefits and methodologies of real time audit has been established by SAI
 Italy with the aim to develop a methodological paper and evaluate possible parallel real-time
 audit.
- EUROSAI WGEA held two meetings regarding "water supply" and "environmental protection in turbulent times". Next session titled "Climate Change: Progress Made in Adaptation Efforts" is planned for 2023.
- TFMA regularly publishes audit compendia. Audit Compendium no. 3 "Social support for vulnerable groups in municipalities to protect them from poverty and social exclusion" was published.
- TFMA organised a seminar on "Digitalisation of Public Service Delivery" and the 6th Annual Meeting was held.
- ITWG organised seven virtual "coffee breaks" with its members and a seminar on eID.
- Joint audit report of the cooperative audit "Municipalities' Own Revenues for Providing Quality Services to the Citizens During Pandemic" was published.
- A survey was conducted and a report was published on "Evaluation and analysis of SAI audits on municipal debt management".
- In BIEP, a survey was conducted to prioritise further development of the BIEP Portal.
- A questionnaire survey on categorisation of Covid-19 focused audits was conducted (available on BIEP Portal).
- In the PG on "Raising the Awareness of the SAIs on the Enterprise Risk Management (ERM) of the auditees", a survey was performed and results were analysed.

- In the PG on "Auditing in the new normal: Connecting Technology to Audit Processes", a survey was performed and results were analysed.
- A visualisation of the statistical data of the EUROSAI Database in an interactive map was made available at www.eurosai2021.cz.
- Within the PG on Travelling Clubs of Expert, three webinars with 100 participants from 22 SAI were organised.

Strategic Goal 2: Helping SAIs deal with new opportunities and challenges by supporting and facilitating their institutional development (SAI Poland & SAI Sweden)

- The Project Group on EUROSAI Secondment Programme was restarted in April 2023 under the leadership of SAI Czech Republic. The aim is to promote and encourage all EUROSAI members to organise staff secondments as a useful tool for enhancing capacity building.
- The Project Group on Audit English regularly organises workshops. Workshops on "Introduction to Financial Audit" and "Practicing Writing in English" were held.
- Within the Project Group on Data Envelopment Analysis (DEA) and other benchmarking methods, workshops were held in Prague and in Madrid. A network of DEA-interested auditors created (50 auditors from 20 SAIs).
- ITWG launched three courses on dedicated domain <u>training.eurosai-it.org</u>.
- A CUBE/AITAM workshop was conducted during ITWG annual meeting in Bucharest, September 2022. The Sub-group also met in April 2023.
- Within WGAFADC, a database of matrices of audit issues was created.
- Seminars on topics most relevant to member SAIs, identified on the basis of the survey and those that correspond to the field of activity of WGAFADC are organised.
- ITWG contributed to the Working Group on Impact of Science and Technology on Auditing (WGISTA) environmental scanning project and the overview of emerging technologies.
- Within the Project Group on Collaboration with national-level UN Agencies in the context of SAIs' SDG-related Audit Processes, a survey applied and feedback from 27 EUROSAI members received. Recommendations paper presenting Possible Interaction Points (PIPs) between SAIs and UN Entities at country-level regarding SDG audits were drafted.

Issues to be Addressed by the GB

No issues to be addressed by the GB have been identified.

Outlook for the Next Reporting Period

The execution of the Strategic Goals has proven to be on the right track for a successful implementation of the EUROSAI Strategic Plan 2017-2024 by delivering or being in the process of producing, most of the planned results.

Regarding the activity plan for the next period, the most important issues are as follows:

Strategic Goal 1: Professional cooperation

 The Co-leaders are planning to organize a meeting with the Chairs of the EUROSAI Working Groups and Task Force and the leaders of Network for Ethics and the project groups in early 2024.

Strategic Goal 2: Institutional Development

- In 2nd half of 2023, an external phase of the PG on SAI Evaluation Tools&Methods is planned.
- In Q3–Q4 2023, additional workshops in ongoing projects, i.e. PG on Data Envelopment Analysis (DEA) and PG on Audit English will be organised. PG on EUROSAI secondment programme will start working.
- In Q4 2023, the 2nd seminar in EUROSAI Audit Methodology project is going to take place.

Cross-cutting Issues

Considering the areas of activity of the Strategic Goals, the following points are evaluated as cross-cutting issues that necessitate the improvement of mutual synergy in these interconnected areas:

Strategic Goal 2: Institutional Capacity Development

 The SG2 co-leaders strongly believe in demand-driven initiatives, focus on results, quality before quantity and value for EUROSAI members to be paramount drivers in the implementation of the objectives of SG2. Among other things, encouraging more EUROSAI members to carry out evaluations and peer reviews (objective 2.2.) would provide valuable information on their specific capacity development needs.

Expectations Towards GB and EUROSAI Community

No expectations towards the GB and EUROSAI Community have been identified

Progress report of the EUROSAI Strategic Goal 1: Professional Cooperation (May 2023)



Strategic Plan 2017-2024

Executive Summary

The Co-leaders of EUROSAI Strategic Goal 1 (SG 1), the National Audit Office of Lithuania and the German Bundesrechnungshof, held an online meeting with the Chairs of the EUROSAI Working Groups and Task Force and the leaders of the Ethics Network and the project groups on 25 January 2023.

All SAIs working under SG 1 continued the work on their projects under the umbrella of SG 1. Among the individual SAIs that set up and plan to lead new projects groups are the SAIs of France, Israel and Italy.

The co-leaders of SG 1 added information and updated the EUROSAI Operational Plan regarding their projects.

The progress and outcomes of individual projects under SG 1 are reported below.

Cross-cutting issues

None

No.	Objective(s)	Project/Initiative	Responsible parties	Results and outcomes	Overall status of the project/initiative
1	1.1 To promote audit-related cooperation by acting as	Benefits and methodologies of real time audit	SAI Italy	Based on identification of common practices, methodologies and benefits, aim is to develop a methodological paper and evaluate possible parallel real-time audit. ToR concluded, kick-off meeting held in May 2023.	IIQ 2023 (is planned)
2	a broker between	Parallel audit on implementation of Artificial Intelligence technology	SAI Israel	T.b.d.	Planned initiation in 2023
3	members	Complete the International coordinated audit on prevention and consequences elimination of earthquakes	WGAFADC	The SAIs of Romania, Türkiye and Ukraine continue the International Audit.	Postponed
4		International Coordinated Audit of Forest Protection Against Fires	WGAFADC	New project.	Ongoing
5		Organise annual meetings and seminars on relevant topics	WGEA	In 2022, two meetings held regarding "water supply" and "environmental protection in turbulent times". Next session titled "Climate Change: Progress Made in Adaptation Efforts" planned for 2023.	Ongoing IIQ 2023 (is planned)
6		Publish the EUROSAI TFMA Audit Compendium	TFMA	Audit Compendium no. 3 "Social support for vulnerable groups in municipalities to protect them from poverty and social exclusion" published.	IIIQ 2022 (published)
7			TFMA	Audit Compendium no. 4 "Audits of public local transport" published.	Ongoing IVQ 2023 (is plannned)
8		Cooperative audit "Municipalities' Own Revenues for Providing Quality Services to the Citizens During Pandemic"	TFMA	Joint audit report published. Meeting on results of the audit organised.	Ongoing IIIQ 2023 (scheduled for completion)

9		Evaluation and analysis of SAI audits on municipal debt management	TFMA	Survey conducted, report published.	Ongoing IIIQ 2023 (scheduled for completion)
10	1.2. To support the development of innovative audit approaches and methods making use of new technologies	BIEP (Benchmarking Information Exchange Project)	SAI Czech Republic	The BIEP Portal is the primary platform for knowledge sharing within the EUROSAI <i>Project Group on Auditing the response to the COVID-19 pandemic</i> and the EUROSAI <i>Project Group Preparing for future risks and climate crisis: Time for audit to take a long-term view?</i> Currently, there are 560 users, 50 supreme audit institutions and the European Court of Auditors, 69 topics and 3 project groups. Survey conducted to prioritise further development of the BIEP portal. Continuous addition of topics and outputs from various SAIs. Questionnaire survey on categorisation of Covid-19 focused audits conducted (output stored on portal). Update and change of audit plan visualisation within the ITWG project group.	Ongoing
11		Innovations in EUROSAI Newsletter	SAI France	Handover to SAI France took place in December 2022. First new issue with streamlined format planned for June 2023, covering the topic "data science for investigations and audits".	Ongoing IIQ 2023 (is planned)
12		Project Group on Investigations	SAI The Netherlands	Next seminar planned for July 2023.	Ongoing IIIQ 2023 (is planned)
13		Raising the Awareness of the SAIs on the Enterprise Risk Management (ERM) of the auditees	SAI Türkiye	In 2022, survey performed and results analysed. Report expected in 2023.	Ongoing
15		Auditing in the new normal: Connecting Technology to Audit Processes	SAI Türkiye	In 2022, survey performed and results analysed. Report expected in 2023.	Ongoing

15	1.3. To facilitate the sharing of knowledge and experience within	EUROSAI Database on audits	SAI Czech Republic	Database updated regularly and working on improvements. Currently, there are over 4000 audit reports. Visualisation of the statistical data of the EUROSAI Database in an interactive map available at www.eurosai2021.cz .	Ongoing
16	EUROSAI and with external stakeholders	EUROSAI Database on products	SAI Czech Republic	Database updated regularly and search filters improved. Currently, there are over 800 products.	Ongoing
17	and partners	EUROSAI Database on surveys	SAI Czech Republic	Database of surveys will be incorporated into a single EUROSAI database, once the EUROSAI webpage has been established. No further update.	IIQ 2024
18		Merging of EUROSAI Databases	SAI Czech Republic	Merging of EUROSAI databases: audits, products and surveys into a single EUROSAI database in order for them to be more user-friendly and beneficial. Exploring the possibilities of a semantic search engine. Promotion of the Databases at different events and regular encouragement of EUROSAI members to provide input.	IIQ 2024
19		Network for Ethics (both obj. 1.1. and 1.3.)	SAI Croatia and SAI Portugal	The network aims at providing a permanent collaboration platform for ethics related issues, e.g. promotion of theoretical and practical studies on SAIs' ethics management, integrity awareness raising, and ethics related audit initiatives. It initiated cooperation with various stakeholders such as the IDI and OECD.	Ongoing
20		Travelling Clubs of Expert	SAI Lithuania SAI Israel	The project fosters exchange of information on various topics via different formats. In 2022, three webinars with 100 participants from 22	Ongoing

				SAI were organised. For 2023, 4-5 webinars and hybrid meetings are planned.	
21	Create electronic of the WG	information edition	WGAFADC	Electronic information edition. A separate webpage and additionally a newsletter of the group is planned to be created.	Ongoing
22	Organise annual r seminars on issue prevention and el consequences of disasters.	s related to the imination of the	WGAFADC	In 6 November 2022, the WG's Annual Meeting and Seminar was held online. The next annual meeting is planned for autumn 2023.	Ongoing
23	The CUBE		ITWG	Analytical online database of audit reports.	Ongoing
24	Organise annual r seminars on relev municipality audit	ant topics on	TFMA	In 2022, Seminar on "Digitalisation of Public Service Delivery" and the 6th Annual Meeting was held. It is planned to continue organising annual meetings and seminars.	Ongoing
25	To create a possible members to exchange and the municipal audit in discuss methodological municipality audit	ange relevant formation and ogical issues in	TFMA	Member meetings, regularly on a quarterly basis. In 2022,two online meetings were organised I Q and II Q 2022).	Ongoing
26	Manage the EURC	OSAI TFMA website	TFMA	Information shared on website.	Ongoing
27	Manage EUROSAI platforms	TFMA social	TFMA	Information shared on social platforms.	Ongoing
28	Publish TFMA nev	vsletters annually	TFMA	Annual newsletters.	Ongoing IIIQ 2023 (is planned)
29	Facilitate commu EUROSAI TFMA, E NORPIA		TFMA	Sharing of knowledge and experience.	Ongoing
30	Update database municipal data/ex	penses annually	TFMA	Data updated.	Ongoing
31	ITWG coffee-brea	k with a colleague	ITWG	Virtual meetings between ITWG members to share their work and experience in informal environment. An overview of meetings taken	Ongoing I-IVQ 2023 (is planned)

			place are accessible on the website of ITWG. In 2022 there were seven coffee-breaks, in 2023 the first one was held in May.	
32	ITWG Newsletter	ITWG	ITWG publishes newsletters (that are accessible on the website of ITWG), where many ITWG members and cooperation partners have opportunity to contribute with news about their experiences and IT audits. There are two newsletters published each year.	Ongoing I-IVQ 2023 (is planned)
33	ITWG annual meetings and e- Seminars	ITWG	Regular ITWG meetings (two full-scale events per year) are taking place each year, annual hybrid meeting and spring e-Seminar. In 2022, there were events focused on SAI data exchange and IT standards&guidelines. On April 19 2023 a seminar on eID took place.	Ongoing IQ 2023 (finished)
34	ITWG database of IT audit experts	ITWG	Database of IT audit experts (accessible for EUROSAI members only) has been created on website intranet for SAIs to contact experts regarding specific IT-audit related inquiries. There are currently about 30 experts enlisted.	Ongoing

Activity plan for the next reporting period

The Co-leaders are planning to organise a meeting with the Chairs of the EUROSAI Working Groups and Task Force and the leaders of the Ethics Network and the project groups in early 2024.

Expectations towards EUROSAI GB and other EUROSAI members	Issues for discussion:

Lead SAI(s): National Audit Office of Lithuania and Bundesrechnungshof Germany

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Annex 3: Reporting Template



Strategic Plan 2017–2024

Annual Progress report of SAI Poland and SAI Sweden on the implementation of the EUROSAI Strategic Goal 2: Institutional Capacity Development

Executive Summary

Since 2017, the co-leaders of EUROSAI Strategic Goal 2 (SG2) – the Supreme Audit Institutions of Poland and Sweden – have based the implementation of SG2 on principles of demand-driven initiatives, agile project management and value for EUROSAI members. After the EUROSAI Congress in April 2021, the ambitions to broaden and deepen the SG2-portfolio in line with the strategic aims of EUROSAI were set and implemented.

In total, there are 21 projects/initiatives in SG2 currently. In 2022, five new projects were started and several workshops were carried out through 2022–2023, e.g. workshops on the DEA quantitative benchmarking method, on the implementation of the INTOSAI Framework for Professional Pronouncements (IFPP) at Prague Post-Congress Get-Together and on Audit English. One project, SAI Evaluation Tools&Methods is delayed due to the lack of resources. Out of 21 projects/initiatives, nine are performed by the EUROSAI Working Groups on Information Technologies (ITWG) and Audit of Funds Allocated to Disasters and Catastrophes (WGAFADC).

The SG2 co-leaders represent EUROSAI in the following INTOSAI fora:

- Professional Standards Committee (PSC) SAI Sweden
- Capacity Building Committee (CBC) SAI Poland
- INTOSAI & Regional Coordination Platform SAI Poland

Cross-cutting issues

As stated before, we strongly believe in demand-driven initiatives, focus on results, quality before quantity and value for EUROSAI members to be paramount drivers in the implementation of the objectives of SG2. Among other things, encouraging more EUROSAI members to carry out evaluations and peer reviews (objective 2.2.) would provide valuable information on their specific capacity development needs.

No.	Objective(s)	Project/Initiative	Responsible parties	Results and outcomes	Overall status of the project/initiative
1.		EUROSAI members capacity development needs analysis	SAI Poland and SAI Sweden	Identification of capacity development needs of European SAIs and public auditing in Europe.	Ongoing
2.	support needs-driven	EUROSAI Audit Methodology seminars	SAI Poland	Supporting SAIs in developing and improving their working methods, and to identify their potential needs. The 1st seminar was held in Warsaw 2018. (Meeting of EUROSAI Audit Methodology Experts).	Ongoing - 2nd seminar planned for Q4 2023
3.		EUROSAI Secondment Programme	SAI Czech Republic	Initiated in 2019, the project was restarted in April 2023 under the leadership of SAI Czech Republic and the new name EUROSAI Secondment Programme. The aim is to promote and encourage all EUROSAI members to organise staff secondments as a useful tool for enhancing capacity building.	Ongoing – Restarted in April 2023
4.	2.1		SAI Poland (Chair) SAI UK and SAI Sweden (co- chairs)	The project was approved in Nov 2021 with the aim to harmonise the English terminology related to public auditing and to support EUROSAI members in building common definitions for use by all non-native English-speaking auditors. - Pilot Course June 2022 - 2nd workshop on introduction to Financial Audit Oct 2022 -3rd workshop on practicing writing in English Dec 2022 - Additional webinars planned for different groups (auditors, translators) and individual SAIs.	Ongoing – Additional webinars or meetings in 2023

5.	2.1	Data Envelopment Analysis (DEA) method	SAI Sweden and SAI Norway	The project was approved in Nov 2021 with the aim to offer workshops about DEA and other benchmarking methods, share experience and gain practical knowledge. DEA is a quantitative method to measure efficiency (best-practice) of decision-making units – primarily to use in performance audits. - Kick-off seminar April 2022 - 2nd and 3rd workshops: Nov 2022, Prague and Feb 2023, Madrid - Network of DEA-interested auditors created (50 auditors from 19 SAIs).	Ongoing — Virtual meetings through 2023 and IRL-meetings in autumn 2023 and at the beginning of 2024
6.	2.1	Professional Training: 1. Research and Training Hub 2. The IT Audit Active Manual Workshop 3. The ITSA/ITASA Workshop	ITWG	 Three courses launched on dedicated domain training.eurosai-it.org: IT audit in a SAI, IT systems, software and data, IT governance. "Information security, protection of personal data and business continuity" script produced by SAI Germany to be launched in Q2 2023. "Procurement and Outsourcing" to be launched by Q3 2023. ITSA/ITASA is in leader transition and a workshop for moderators is planned for second half of 2023. 	Ongoing – Additional modules to be launched in 2023–2024
7.	2.1	Sharing knowledge and best practices via the CUBE – Control Space for e-Government Audit project	ITWG	A CUBE/AITAM workshop conducted during ITWG annual meeting in Bucharest, Sep 2022. The Sub-group also met in April 2023. Plans to refocus the CUBE from audit cases to support for future audits (based on AITAM mechanisms – SAI Poland and SAI Portugal) and to add cases of particular interest, usefulness or identified by authors of reports under analysis.	Ongoing

8.		Raising awareness of SAIs on the specifics of conducting audits on issues related to the prevention and elimination of the consequences of various types of disasters	WGAFADC	Seminars on topics most relevant to member SAIs, identified on the basis of the survey and those that correspond to the field of activity of the Working Group.	Ongoing
		SAI Evaluation tools and methods	SAI Sweden	The project initiated in Nov 2021 to help SAIs navigate among available tools to measure and assess their performance and operations (e.g. peer reviews, SAI PMF, IntoSAINT, ITSA/ITASA). The roadmap contains gathering information on relevant tools and methods and producing an overview on how they work, their pros and cons, etc. Workshops to be considered.	Ongoing - Project delayed; external phase planned for 2nd half 2023
10.	2.2	IT Self-assessment (ITSA)	ITWG	SAI Switzerland has resigned as a project leader end 2022. SAI Belgium considering to take on the leadership.	Ongoing
11.	2.2	IT Audit Self- Assessment (ITASA)	ITWG	SAI Switzerland agreed to lead the ITASA project. Two ITASA exercises planned for 2023 (Albania and Romania).	Ongoing
12.		Rollout of ITSAs and ITASAs into other regions	ITWG	Due to COVID situation and SAI Switzerland plans to hand over the project lead, the roll-out to other regions has been postponed.	Delayed
	implementation of INTOSAI's Framework of Professional	about the development of	SAI Sweden	An IFPP-workshop was held by SAI Sweden at the EUROSAI Prague Post-Congress Get-Together in May 2022 with a presenter from the ECA and a panel from France, Kosovo* and Sweden (24 participants). It identified key factors for successful implementation of IFPP and potential improvements in information on the Strategic Development Plan (SDP), new projects and revisions of ISSAIs and IFPP. Workshop 9 EUROSAI Post-Congress Get-Together 2022 (eurosai2021.cz)	Ongoing

^{*} This designation is without prejudice to positions on status and is in line with UNSCR 1244/1999 and the ICJ Opinion on the Kosovo declaration of independence.

14.	2.3	Support IT related Standards and Guidelines	ITWG	ITWG contributed to the Working Group on Impact of Science and Technology on Auditing (WGISTA) environmental scanning project and the overview of emerging technologies. ITWG also attended WGISTA 3rd annual meeting in Abu Dhabi in Nov 2022.	Ongoing
15.	2.3	Translation of INTOSAI Professional Pronouncements into Russian	SAI Russia	Cooperation suspended in line with EUROSAI GB Statement of 3 March 2022: EUROSAI Governing Board Statement on the situation in Ukraine	On hold
16.	2.4. To follow and contribute to the development of INTOSAI initiatives and products for the professionalization of auditors	_	SAI Türkiye	Launched in Feb 2022; UN RCO in Türkiye and UNDP Türkiye Country Office as external partners. Multi-stakeholder Consultation Workshop with the UN Entity representatives held in June 2022. A survey applied and feedback from 27 EUROSAI members received, four SAIs provided support. The project was concluded with a discussion and recommendations paper presenting Possible Interaction Points (PIPs) between SAIs and UN Entities at country-level regarding SDG audits.	Finalised Q2 2023
17.	2.4	Creation of a database of matrices of audit issues in the field of disasters	WGAFADC	Creation of a database of matrices of audit issues	Ongoing
18.	2.4	Conduct audits on issues related to the prevention and elimination of the consequences of various types of disasters and create a database	WGAFADC	Conducting audits on issues related to the prevention and elimination of the consequences of various types of disasters	Ongoing

19.	2.4	Digital University	SAI Russia	Cooperation suspended in line with EUROSAI GB Statement of	
		of INTOSAI		3 March 2022:	On hold
		(U-INTOSAI)		EUROSAI Governing Board Statement on the situation in Ukraine	
20.	2.5. Represent EUROSAI	EUROSAI	EUROSAI	EUROSAI GB members are informed on the main developments	
	in the wider INTOSAI	interaction and	Presidency and	and initiatives taken by INTOSAI GB, where SAI Poland and SAI	
	Community	feedback towards	Secretariat (SAI	Portugal are members nominated by EUROSAI GB.	
	through appointment of	main INTOSAI	Spain) and		Ongoing
	specific liaisons	bodies (INTOSAI	EUROSAI leaders		Ongoing
		Secretariat,	(on topical		
		Congress, GB, IDI	issues)		
		etc.)			
21.	2.5	EUROSAI liaison	SG1 & SG2 co-	Professional Standards Committee (PSC): SAI Sweden	
		with INTOSAI	leaders, SAI	participated in the PSC meetings 2021–2023 and beforehand	
		Committees – PSC,	Sweden (PSC),	consulted the EUROSAI coordination team (CT) on the most	
		KSC, CBC and	SAI Poland (CBC),	important agenda items. Capacity Building Committee (CBC): SAI	
		WG/TF	WG/TF and	Poland participated in the CBC meeting in Sept 2022.	Ongoing
			EUROSAI		
			Presidency and		
			Secretariat when		
			needed		

Activity plan for the next reporting period

- Q3 2023 External phase of the PG on SAI Evaluation Tools&Methods
- Q3-Q4 2023 Additional workshops in ongoing projects, i.e. PG on Data Envelopment Analysis (DEA) and PG on Audit English. A restart of PG on EUROSAI secondment programme
- Q4 2023 2nd seminar in EUROSAI Audit Methodology project

Expectations towards EUROSAI GB and other EUROSAI members	Issues for the discussion:
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Lead SAI(s): SAI of Poland (NIK) and SAI of Sweden (Riksrevisionen)

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